

Excerpt from Diary Notes (DD/A) L. K. White - 15, 16 and 17 November 1954

25X1A9A

25X1C4C 10. Mr Saunders and I met with [] of the NEA Division to discuss a request for the release of funds from the Reserve for a special project which has been approved by the Operations Coordinating Board. I also discussed this matter with the Director who told me that we should get \$3,000,000 from the Bureau of the Budget for this project. In addition, the Operations Coordinating Board has approved of the withdrawal from the Reserve of \$1,250,000 for the purchase of [] for Project []. I will try to clear both of these matters with the Bureau of the Budget on 18 November.

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Excerpt from Diary Notes (DD/A) L. K. White - 29 November 1954

4. Gates Lloyd and I conferred with Frank Wisner and [] in connection with the possible merger of the Office of the COA/DDP with that of the DD/A.

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Excerpt from Diary Notes (DD/A) L. K. White - 15, 16 and 17 November 1954
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2. Gates Lloyd and I attended a briefing for [] on the gist of a report about to be made by the I&R Staff, Office of the Deputy Director (Plans), concerning the []. The report is not a good one in any sense of the word but is worse from the financial standpoint than from any other. In addition to the fact that controls over finance matters seem to be very lax at the Station, I do not understand why the Comptroller in working with the FE Division did not pick up many of these discrepancies without waiting for them to be found by an inspector. Will pursue this with Ed Saunders as soon as [] makes his report.

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~~Secret~~ Excerpt from Diary Notes (DD/A) L. K. White - 8 November 1954

2. The following are some of the topics discussed at the Director's Meeting this morning with Assistant Directors and Office Chiefs:

- a. Mr. Dulles explained how the [] Committee would function, which is generally as follows:

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[] will do the DD/P portion of the study.

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[] will do the overt side of the house. Staff members working for him are

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[] and [] They will start in the DD/I area (Office of Operations) tomorrow where it is anticipated it will take them about six weeks. The DD/A will be next and I assume that commencement date will be on or about 1 January 1955.

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~~Secret~~ Excerpt from Diary Notes (DD/A) L. K. White - Deputies' Meeting, 8 November 1954

Mr. Dulles:

k. Referred to the survey by the Inspector General of the Office of the Comptroller, and noted that the statement contained therein to the effect that accountings had not been made for several projects -- e.g. [] -- was not correct, since accountings are under preparation. The Director said, however, in some instances we would be unable to supply detailed reports of expenditures.

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Excerpt from Diary Notes (DD/A) L. K. White - 26 through 30 October 1954

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24. Frank Wisner briefed me, along with Gates Lloyd, [redacted] on his observations concerning administration during his recent trip to the Far East. Have asked Gates Lloyd to get a transcript made of certain parts of his briefing which was recorded. Principle points, however, were as follows:

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25X1A6A

a. Maybe [redacted] is getting too big. There appears to be a substantial amount of record keeping, the purposes of which are not obvious.

b. There tends to be an overcentralization of records, including rosters of personnel.

c. There appeared to be a security hazard concerning the records being kept on firearms.

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d. All in all [redacted] is a good installation and morale is very good.

e. Frank thought that the greatest contribution which senior personnel at the station might make would be to streamline the paper work so as to minimize the load on the smaller outlying stations.

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f. [redacted] was highly complimented by all with whom Frank came in contact.

g. Off the record, Frank said that from a number of sources he got the impression that many of the operating people felt that a small empire was being built on [redacted] and that the Logistics Office, in particular, came in for a certain amount of adverse comment. Security, in general, however, was considered to be good, even though it might be tightened up in some respects.

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a. The construction project there appears to be overcontrolled from Headquarters.

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b. [redacted] personnel say it takes sometimes as long as four months to get an answer and that our engineer on the spot has no authority whatever and gets all of his instructions [redacted]

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- c. They said that they were instructed to put all porches on the same side of the houses, whereas it was their feeling that they could save money by locating them so that they were more adaptable to the varying terrain.
- d. They also report that they have been requested to buy only rattan furniture which is too bulky for their small quarters. It appeared to Frank that they at least ought to be allowed to examine comparative costs of other furniture.
- e. The location of the swimming pool looked all right and Frank was impressed with the necessity of having such a pool.
- f. Attic fans will probably be necessary for the quarters there.
- g. Clothes dryers may also be necessary inasmuch as the quarters are too small to dry clothes inside and during the rainy season it is difficult to dry them anywhere.
- h. There appears to be no answer to the question of why electrical equipment such as refrigerators, etc., was not standardized. There are mixed brands of the same types of equipment and undoubtedly this will create a general maintenance problem in time.
- i. Inasmuch as quarters have only one bathroom, it is going to be necessary to provide some sort of central washhouse, probably with lockers, for the servants.

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Speaking generally, without reference to [] Frank thinks that we probably have enough real estate in the Far East now and might have difficulty defending what we have. However, he also feels strongly that we should hold on to what we now have and in a very general discussion of war planning said that we might think about the possibility of putting the [] and [] in some of this real estate as reciprocity for similar accommodations which we might expect from them in [] or elsewhere. [] was extremely well impressed with the security of the station at [] and [] felt that this should be one of the last pieces of property in [] we should let go. He said that when he arrived in [] he found that the [] Mission boys doubted the wisdom of moving to [] whereupon he asked them to prepare a balance sheet on the problem. After the pros and cons were considered the decision to move to [] seemed to be confirmed.

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Excerpt from Diary Notes (DD/A) L. K. White - 26 through 30 October 1954
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25X1A9A

7. I spoke to [] about a cable which had gone out in response to two cables sent in by Jim Garrison and which had not been coordinated with the Logistics Office or me. The cable ignored Jim's recommendations and proceeded to set up other arrangements in connection with [] I told [] 25X1A6A that I strongly disapproved of this action and that while I was not sure that 25X1A9A I agreed with Jim certainly this was not the way a senior official in the field should be treated. He assured me that he would look into the matter and advise me of his findings on Monday.

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Excerpt from Diary Notes (DD/A) L. K. White - 18 and 19 October 1954

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12. I talked to General Cabell about his desire to modernize our [] and his request that [] be put into the Fiscal Year 1956 Budget for this purpose. Told him that I did not believe putting in this [] request would persuade the Bureau of the Budget to give us any more than the [] we had requested; further, if we did put it in as a foreseen requirement and it was turned down then we had little or no claim against the Reserve. I recommended that we attempt to get it out of the Fiscal Year 1955 Reserve; failing that I stated that I felt we could probably finance this activity anyway out of Fiscal Year 1955 money during the Fourth Quarter. He agreed with my approach and contacted [] of the [] Division. I also talked with him and requested that he get in touch with me for assistance in this connection. (Must pass this on to the Comptroller.)

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Excerpt from Diary Notes (DD/A) L. K. White - 29 September 1954

DDP
25X1A2D1

25X1A9A 13. [] reports that he supplied the information on [] to the Special Study Group on Tuesday and that insofar as the accountings were concerned they were in good order and the Group seemed to be completely satisfied. However, there are still some matters concerning the way in which the Project was handled and the prices that we paid for some of the services..... [], I25X1C4C think.....which will cause some trouble. Unfortunately, in view of the way that this Project was handled there is nothing I can do about that.

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Excerpt from Diary Notes (DD/A) L. K. White - 23 September 1954

25X1A2D1

25X1A9A 5. During my talk with [] today he discussed [] a little further and said that [] had received figures from the 25X1A9A Department of State which seemed to bear no resemblance whatever to figures given to him by [] He expressed great disappointment at the lack of knowledge exhibited by Messrs. [] and "shuddered 25X1A9A to think" of what would have happened had a congressional committee been listening to their explanations. He also indicated that [] would 25X1A9A speak to the Director about this but that he felt the group would ask for a complete audit of the Project.

He also discussed again the question of central administration versus separate administration for the Clandestine Services and said that he was not one hundred per cent sure in his mind which system we should have but that there was one thing he was sure of and that was that the Clandestine Services needed to get themselves straightened out operationally before any such move was considered. He also confirmed my feeling of friendliness of the part of the Special Studies Group toward the Agency but said that he was awfully glad that this particular group was making the study and not a congressional committee, in which case he was afraid the Director might be "crucified."

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Excerpt from Diary Notes (DD/A) L. K. White - 22 September 1954

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13. [redacted] was by to advise me that the Operations Coordinating Board had approved of a [redacted] withdrawal from the Contingency Reserve to support special operations in [redacted]. This does not include programs for [redacted] which are to follow. I have placed action responsibility with Ed Saunders.

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Excerpt from Diary Notes (DD/A) L. K. White - 21 September 1954

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10. I talked to [] about our conference with [] on Monday concerning the relationship between the Management Staff and the DD/P organization. After some discussion [] and I felt that it would be agreeable to change the point of contact within the DD/P area from the I&R Staff [] to the COA/DDP. [] was agreeable to this provided he would not be required to file his reports through DD/P-ADMIN and provided further that DD/P-ADMIN could not veto a particular study which he felt should be undertaken. I assured him that I would not enter into an agreement which violated these principles.

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Later in the day I talked to [] who had been by to see [] on the same matter and emphasized to him the conditions under which I would agree to have his office be the point of contact. He also agreed to this procedure. He requested, however, that the point of contact be changed immediately rather than continue with the I&R Staff until completion of the manpower studies. I told him that I had no strong feelings about this but inasmuch as this arrangement had been made by Mr. Wisner personally, as far as I knew, the DD/P group would have to take the initiative in changing it.

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[] also said that he considered the FE report, as well as the EE report, to be very bad and very unfair and that he was writing a rebuttal which would refute every point made. I told him that I would be glad to consider the rebuttal but must emphasize to him that although the Management Staff did this work the report was signed and fully supported by [], Chief, I&R Staff, Office of the Deputy Director (Plans), and that I would be less than honest if I didn't tell him frankly that I did not believe either report to be as bad as he said it was and, further, that there must be two sides to this question. He said that what they in the DD/P organization had hoped to get was a manpower utilization study which would show them how to use their people better instead of what they actually got. I told him that this was certainly the ultimate objective but that I had a definite impression that the Divisions did not know definitely how many people they had nor where they were and that until these facts could be established, which had been done by the Management Staff, it seemed difficult, if not impossible, to me to offer any constructive suggestions concerning utilization.

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25X1A9A 12. [redacted] and I met with Lyman Kirkpatrick and [redacted] to discuss the Inspector General/Management Staff relationship. [redacted] was extremely frank and forthright in his criticisms; briefly they can be summarized as follows:

- a. The Management Staff has not met deadlines in completing surveys of the Security Office and the Office of the Comptroller in a way that would contribute anything to the I.G.'s reports.
- b. Some of the Management people are taking on an "I.G. attitude" and, perhaps, looking into things or asking for documents which are really of no concern to them.
- c. The Management Staff and the Inspector General's staff are both suffering because the Management Staff in the DD/P area is attempting to funnel its reports through the Office of the Inspector General [redacted]

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After considerable discussion of all of these points it was finally agreed that:

- a. The Inspector General should and would depend upon the Management Staff to make manpower surveys and do other things which properly fall within the charter of that Staff.
- b. The present system of coordination between the I.G.'s Staff [redacted] and the Management Staff would continue until the manpower surveys of the area divisions were finished, inasmuch as the worst was now over;

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i.e., surveys of the FE and EE Divisions. When there are completed the Management Staff and the Office of the Inspector General will discontinue the close working relationship which they have now had and will stand on their own two feet. Further, in order to avoid "contamination" there will be no further interchange of personnel.

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There was a general discussion as to where Mr. [redacted] point of contact in the DD/P area would be. Messrs. Kirkpatrick, [redacted] are, at the moment, all strongly opposed to having it be the COA/DDP, which office they apparently regard as a bottleneck for any reports that may be at all critical of "administration." I will have to discuss the matter further with [redacted] and others in order to resolve it.

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Excerpt from Diary Notes (DD/A) L. K. White - 20 September 1954
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8. Talked to the Director about whether or not we should furnish Elmer Staats with reports of action taken by the Bureau of the Budget on requests for funds from the Reserve relative to projects sponsored by the Operations Coordinating Board. He said that he had no objection to furnishing such reports and stated that if they weren't much trouble to go ahead and do it. ~~He~~ will arrange to have it done.

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Excerpt from Diary Notes (DD/A) L. K. White - 13 through 17 September 1954

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25X1C4C 32. The Director told me that [] had called him and 25X1A9A
was unhappy about the [] budget, although he didn't know just exactly why.
25X1A1A After checking I told Mr. Dulles that as far as I could find out it appeared
25X1C4C [] plus for Fiscal Year 1955, excluding
25X1A1A [], that in Fiscal Year 1954 they had obligated
[] and that the IO Division felt that they could probably get 25X1A1A
along during Fiscal Year 1955 with [] I advised him that the
budget had not actually been presented through the IO Division to the
Comptroller as yet and requested that he make no commitments on this matter
until it had been thoroughly reviewed by the Comptroller and the Project
Review Committee.

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Excerpt from Diary Notes (DD/A) L. K. White - 13 through 17 September 1954

22. Spent approximately four hours with the Special Studies Group, all members being present with the exception of [redacted] 25X1A9A
It was a very friendly and constructive conference as a result of which I felt that there was almost unanimous disapproval to the idea of the DD/A or the Comptroller being excluded from any projects. The Group did not understand why FI projects, or at least most of them, could not go through PRC procedures and, in general, felt that the Comptroller functions, so as to be effectively felt, must be projected from their present place in the Agency to the lowest levels having responsibility for the expenditure of funds. [redacted] 25X1A9A
[redacted] stated that the Auditor was prohibited in some cases from going as far as he should and said that if he were the Auditor and was not permitted to go all the way in any given case he would make a notation to the effect that he could accept no responsibility for the expenditures involved.

I was specifically queried as to why the Office of Personnel was not under the jurisdiction of the DD/A and submitted, as best I could, the reasons why General Cabell and the Director felt that this function should report to the Director. It was also my definite impression that as a group they did not agree with this concept.

Insofar as "administration" in general was concerned, I explained the history of administration in the Agency, how we got where we were today, and what the situation was. I told them that since we had had no security flaps to my knowledge that could be attributed to the central administrative system I did believe that this was the right system. However, I pointed out certain weaknesses in our present system due to a gap which remains to be bridged between the COA/DDP and the central administrative offices under the DD/A. I emphasized, nevertheless, that great progress had been made during the past two years and that this gap should become bridged as we in the Agency developed better mutual understanding and confidence in each other.

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Excerpt from Diary Notes (DD/A) L. K. White - 10 September 1954

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Excerpt from Diary Notes (DD/A) L. K. White - 21 September 1954

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3. Asked Ed (Saunders) to write a memorandum to Elmer Staats, Executive Officer, Operations Coordinating Board, advising him of the withdrawals from the Contingency Reserve for OCB-sponsored projects for Fiscal Year 1954 and a separate memorandum giving the same information for Fiscal Year 1955. In the future we will advise him on an individual project basis as the Bureau of the Budget approves of a withdrawal from the Reserve. These reports are to be transmitted through [] I have notified [] of this arrangement.

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Excerpt from Diary Notes (DD/A) L. K. White - 9 September 1954

1. Discussed with General Cabell his letter to General Erskine requesting the support of the Office of the Secretary of Defense before the Bureau of the Budget for an interim increase of thirty (30) technicians to be employed in connection with Project [REDACTED] Explained to him the history of the establishment of our personnel ceiling and told him that we had never allowed ourselves to get into the position of asking the Bureau of the Budget for more personnel but that we had an informal agreement with the Bureau whereby we informed them when and if it became necessary to increase our personnel ceiling. After this discussion it was agreed that it was not necessary to raise this problem with Mr. Dulles. 25X1A6A

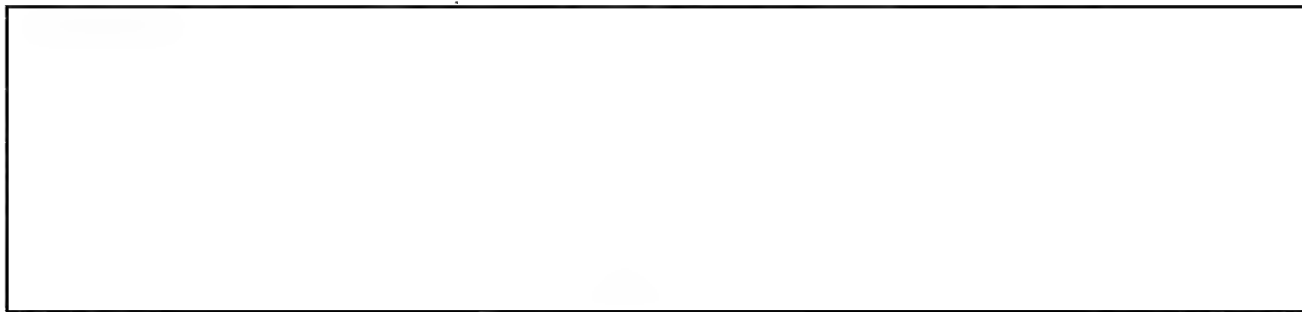
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Excerpt from Diary Notes (DD/A) L. K. White - 7 September 1954

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O/DDP
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Excerpt from Diary Notes (DD/A) L. K. White - 13 through 17 September 1954

Secret

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7. ☐ talked to me about what our policy should be with reference to reproduction overseas, i.e., should the Technical Services Staff handle all reproduction overseas or confine itself to the highly technical and sensitive matters which it carries on at Headquarters? I told him that as a matter of principle it would seem to me that this Staff, which has plenty of troubles anyway, would do well to confine its services to the highly technical and sensitive matters which it controls at Headquarters; however, if the DD/P organization feels strongly about the matter it is certainly nothing which I would want to make an issue of.

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Excerpt from Diary Notes (DD/A) L. K. White - 23 June 1954

25X1A9A

3. With respect to processing project tables of organization, [] said that there had been a complete misunderstanding between General Cabell, Dick Helms, him, and me which can be summarized somewhat as follows:

The paper which [] has received, and which is meaningless insofar as justifications are concerned, has no security implications in itself. However, there are security implications in giving any further justifications and if further justifications are demanded the Deputy Director (Plans) would want to avail himself of the privilege provided in Regulations which allows him to go directly to the Director. I told [] that of course the DD/P had a perfect right to do this and that I had no objection whatever to his doing it. [] said that the DD/P preferred not to take these things to the Director and was perfectly willing to explain them to me, preferably orally, but that he was unwilling that such justifications be given to the Management Staff. I agreed that if he felt this way he could bring these changes to me with the justifications and that I would act on them in the same way that I would any others. In any case, however, I said that I would want the Management Staff to have a piece of paper showing the cryptonym of the project and the number of people involved in the T/O change so that they could follow the over-all manpower situation. [] indicated that there was no objection to this whatever.

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Later in the day I explained this to [] who said that he had a conference scheduled with [] on Thursday at which time he would like to discuss the matter. I encouraged him to do this. (On Thursday, 24 June, [] telephoned to say that [] had canceled his appointment with him and had discussed the tentative arrangement with Dick Helms who approved one hundred per cent.)

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Excerpt from Diary Notes (DD/A) L. K. White - 23 June 1954

1. Had a meeting with Messrs. [] and Garrison at which time we straightened out a number of things, viz.:

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a. It was agreed as a matter of principle that in the implementation of NSC Directive No. 5412 we would set up a planning board, chaired by the Chief of Logistics or his Deputy, which would work very closely with [] and the other DD/P elements; that the Logistics Office, on behalf of the DD/A, would assume the responsibility for special planning, feasibility tests, etc.; that when an operational plan, with appropriate administrative annex, was prepared the DD/P and the DD/A would present it to the Director for his approval; and that the approved plan would form the basis for long range planning, budgeting, procurement, stockpiling, etc. In my opinion this is a tremendous step in the right direction.

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Excerpt from Diary Notes (DD/A) L. K. White - 23 June 1954

1. Had a meeting with Messrs. [] and Garrison at which time we straightened out a number of things, viz.:

25X1A9A

e. We discussed the [] and I asked Jim to get in touch with the IO Division and undertake without delay an exploration to determine whether we could obtain the two 500 kilowatt surplus transmitters from the General Services Administration and get them transferred to [] within the bounds of proper security.

25X1C4C

25X1C4C

Excerpt from Diary Notes (DD/A) L. K. White - 23 June 1954

1. Had a meeting with Messrs. [] and Garrison at which time we straightened out a number of things, viz.:

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[] concurrence, that any fee we paid would have to be reasonable and stand up under investigation or scrutiny of any kind and that if he felt that this was not the case the contract should not be let and the funds allowed to lapse.

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Later in the day [] telephoned to say that a settlement had been made on a 1 1/2 per cent basis. [] company had asked for 9 per cent.

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Excerpt from Diary Notes (DD/A) L. K. White - 28 June 1954
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8. I talked to both [] after they had conferred earlier and it is now agreed that the Deputy Director (Plans) will present his requests for the approval of sensitive tables of organization directly to [] in lieu of to me. I will delegate authority to [] to approve of them if he believes that they are justified; if he does not believe that they are justified, he will refer them to me.

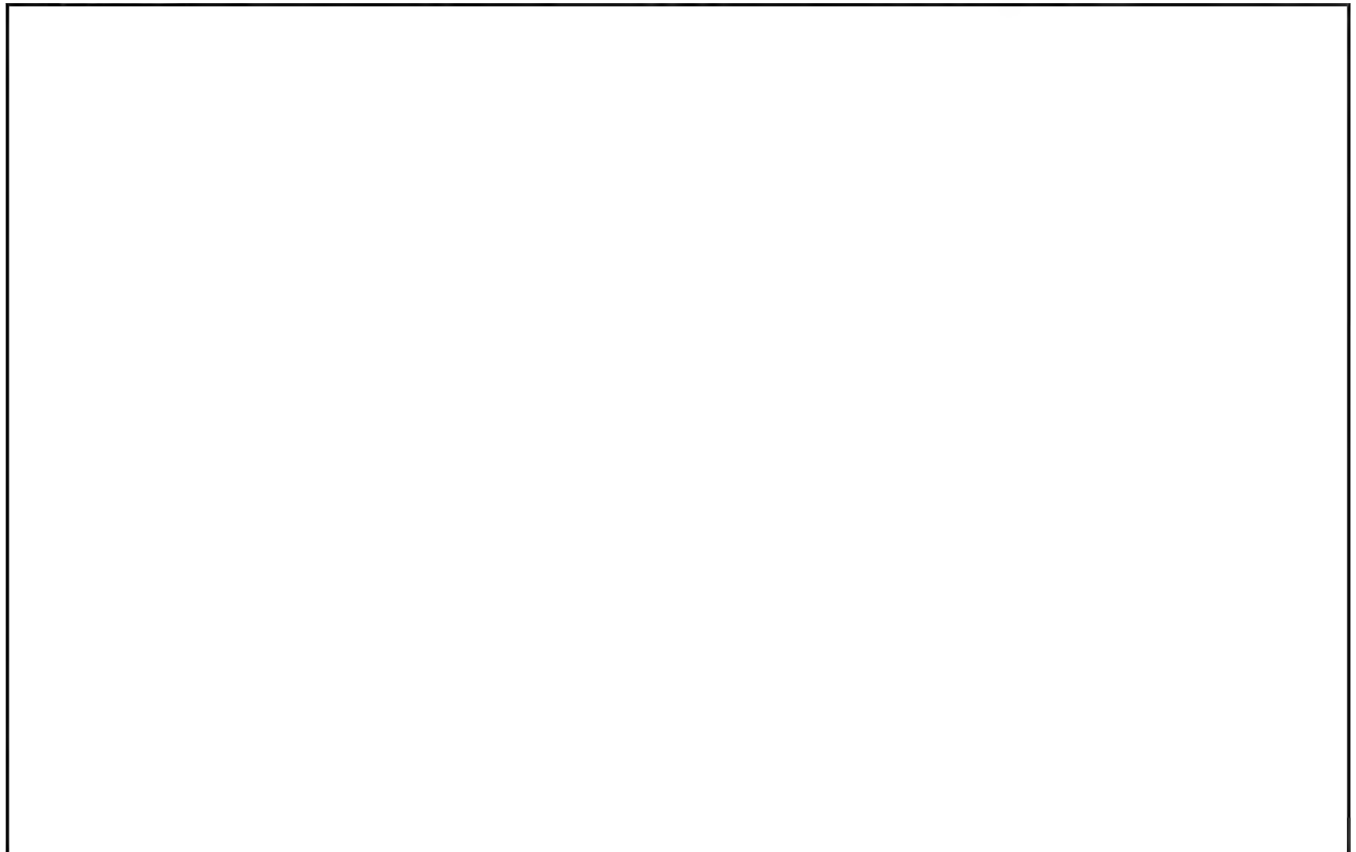
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Excerpts from Diary Notes (DD/A) L. K. White - 21 June 1954
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~~Secret~~ Excerpt from Diary Notes (DD/A) L. K. White - 11 June 1954

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8. Discussed with General Cabell the request of the Office of the Deputy Director (Plans) for changes in its table of organization, pointing out that the request had not been processed in accordance with Regulations. General Cabell made it clear that he did not wish to exempt the DD/P complex from compliance with the Regulations but stated that he hoped we could work out the situation with them in a way that would make it as painless as possible until they had learned to accept the idea better. I told him that I would try to work this out with

25X1A9A

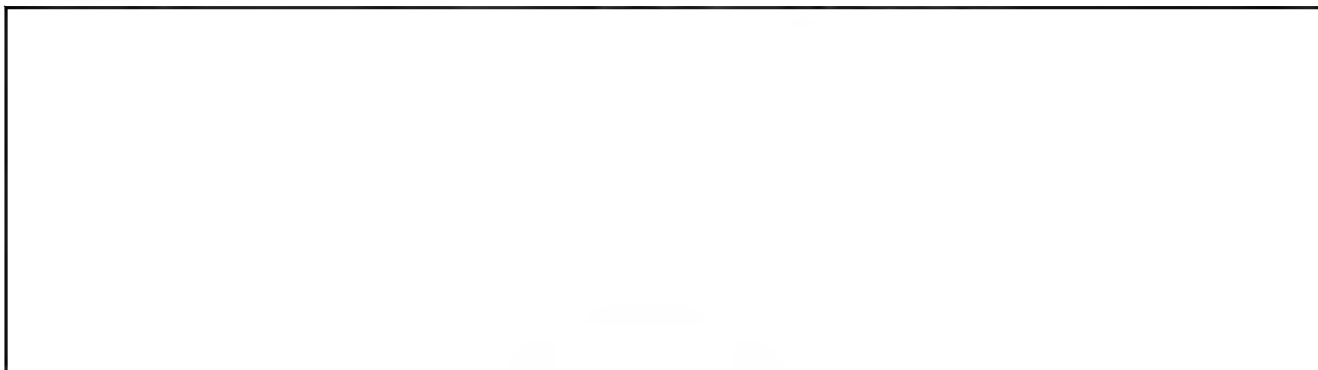
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~~Secret~~ Excerpt from Diary Notes (DD/A) L. K. White - 7 June 1954

DD/P

25X1A12



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Excerpt from Diary Notes (DD/A) L. K. White - 7 June 1954

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2. Messrs. [] stated that they wanted to sit down with Frank Wisner and a couple of his people to go further into the DD/P shop, emphasizing, however, that they did not want any information concerning specific operations. They also indicated that they had heard rumblings of disagreements between CIA and the Department of Defense and stated that they would like to talk with someone who could express CIA's views on the proposal by the Air Force to run clandestine operations of their own.

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Excerpt from Diary Notes (DD/A) L. K. White - (Deputies' Meeting, 7 June 1954)

Mr. Dulles:

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Excerpt from Diary Notes (DD/A) L. K. White - 2 June 1954

11. Talked to Dick Helms about an Assistant Deputy Director (Administration) and requested that he submit any nominations which he might have from the DD/P side of the house. Emphasized to him my desire to get someone, if possible, who was thoroughly familiar with DD/P operations and that the individual selected would have to be a top man acceptable to the Director as well as to me. He asked a day or two to think it over and will try to come up with some nominations.

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Excerpt from Diary Notes (DD/A) L. K. White - (Deputies' Meeting, 7 June 1954)

Mr. Dulles:

d. Noted a cable from the Senior Representative [redacted] (IN 13333) respecting war planning discussions with [redacted] during his visit to Headquarters and asked General Cabell to take this over.

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Excerpt from Diary Notes (DD/A) L. K. White - 2 June 1954

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25X1A9A

8. [] telephoned to say that he was afraid the I&R Staff, Office of the Deputy Director (Plans), and the Management Staff were going to be in conflict since it was his understanding that [] was undertaking a manpower survey of the DD/P area, as well as a survey which would develop possible administrative obstacles. It was his understanding that [] and not [] this responsibility. I told him that I was seeing Messrs. [] at 9:45 a.m. tomorrow morning and would sort this out.

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Excerpt from Diary Notes (DD/A) L. K. White - 2 June 1954

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3. Talked to [] about the leaflet printing business which appears to warrant the installation of a large press in our [] Printing and Reproduction Plant. They both felt that present and possible future requirements warranted going ahead with this installation and I have advised Jim Garrison to obtain the approval of the Joint Committee on Printing to move a big press from the TSS plant to [] and buy a new, smaller press for TSS.

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Excerpt from Diary Notes (DD/A) L. K. White - 2 June 1954

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(See 23 June 54) o/DDS
o/DDP
o/log

4. Talked to [redacted] about the best way for the DD/A to discharge his responsibilities for advanced planning and the provision of support for "covert operations" in the implementation of NSC Directive No. 5412. [redacted] believes that the DD/A should have a planner (probably with a strong Logistics background) to work on a full time basis with his staff; Dick thinks that this is proper also. I will discuss the matter with [redacted] before we proceed to designate our man. 25X1A9A
25X1A9A
25X1A9A

~~SECRET~~

~~TOP SECRET~~

Excerpt from Diary Notes (DD/A) L. K. White - (Deputies' Meeting, 1 June 1954)

~~Top Secret~~

Mr. Dulles:

[redacted]

25X1A12

o/Commo
o/DDI

~~TOP SECRET~~

~~SECRET~~
Excerpt from Diary Notes (DD/A) L. K. White - 26 May 1954
~~SECRET~~

O/Log
O/DDP

25X1A6A

11. The A&E contract for the [redacted] has been let and there does not seem to be any doubt at this time but that we will let the full contract prior to 30 June.

~~SECRET~~

O/DDS+T
O/DDP
O/DDI
O/Commo

Excerpt from Diary Notes (A-DD/A) L. K. White - 18 May 1954
~~SECRET~~

12. I reviewed a memorandum to the Director signed by the Deputy Director (Plans), the Deputy Director (Intelligence), and the Assistant Director for Communications which, if approved, will authorize the creation of a permanent ELINT Staff (Electronics Intelligence Staff) in the Office of Scientific Intelligence and the establishment of an activity in the Office of Communications responsible for technical support of CIA ELINT field operations, to engage in such ELINT field operations as may be appropriate, and to conduct such research and development as may be requested to execute these responsibilities. In the Office of Scientific Intelligence the present Physics and Electronics Division will expand the ELINT Branch from one to four sections: (1) Plans and Policy, (2) Technical Activities and Support, (3) Liaison and Field Support, and (4) Evaluation and Analysis. This will require fourteen positions (ten professional and four clerical) four of which would come from the present table of organization; ten would be an increase over the present ceiling. In addition, 850 square feet of space is needed and has already been figured in the proposed move of OSI to [redacted]. No information with reference to Communications' reorganization, table of organization, ceiling, etc., is included. The paper does not request the Director's approval of the administrative support requirements which will be submitted in detail at a later date. I have informed Messrs. Saunders and [redacted] of this in an informal "eyes only" memorandum.

25X1A6A

25X1A9A

25X1C4A

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~~SECRET~~

25X1A2D1

[REDACTED]
O/DDP

Excerpt from Diary Notes (A-DD/A) L. K. White - 6 and 7 May 1954

~~Secret~~

25X1C4C

[REDACTED]

~~SECRET~~

Excerpt from Diary Notes (A-DD/A) L. K. White - 18 May 1954

~~Secret~~

O/DDP
O/Log
IG

25X1C4A

[REDACTED]

~~SECRET~~

O/DDP
O/DDP

Excerpt from Diary Notes (A-DD/A) L. K. White - 6 and 7 May 1954

~~Secret~~

25X1A9A

25X1A9A

25X1A9A

1. Talked to [REDACTED] and later to Messrs. [REDACTED] Saunders, and [REDACTED] concerning administrative plans. The points at issue were whether the Comptroller should concur in the annual budget for a project and whether the Deputy Director (Plans) could deviate from the details of a budget within the over-all total without the Comptroller's approval. I think that we are all in general agreement but have asked [REDACTED] to reduce this to writing so that we may have a general discussion of the matter.

25X1A9A

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25X1C10B
25X1A1A
25X1X7
25X1A9A

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~~SECRET~~

o/Kog
o/DDP

Excerpt from Diary Notes (A-DD/A) L. K. White - 5 May 1954

9. With reference to the paper cutter which the Technical Services Staff wants us to supply, although the purchase has been approved by the Joint Committee on Printing (Mr. Harrison) I have cautioned Jim Garrison to insure that there is no other machine which will do this job before he negotiates a contract rather than solicits bids. Jim says that the Technical Services Staff does not want the Harris Press anymore and is willing to give it to the Reproduction Plant at [] if a smaller one can be obtained. I told him that I would want to consider this very carefully and doubted very seriously that I would approve of any such action inasmuch as it would almost certainly be misinterpreted by the Joint Committee on Printing and since it is closely related to the possible merger of our Reproduction Plant with that of the Government Printing Office.

25X1A6A

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~~TOP SECRET~~

n/DDP
1/11/54 8/4/54

Excerpt from Diary Notes (A-DD/A) L. K. White - Deputies' Meeting, 19 April 1954
~~TOP SECRET~~

Mr. Dulles:

b. Noted that General Donovan was coming in to see him at 2:30 p.m., on the 20th, at which time he intended to show him the exchange of

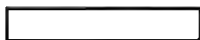
25X1A12



~~TOP SECRET~~

1/11/54
1/11/54

Excerpt from Diary Notes (A-DD/A) L. K. White - Deputies' Meeting, 30 April 1954
Top Secret



25X1A9A

Raised the subject of the recent JIC memorandum on "Agreed Activities", and after some discussion as to how this matter should be approached, the Director said he first wished to take up with the IAC the problem of joint estimates and asked [redacted] in the meantime to prepare a paper on where we stand today on "Agreed Activities", with a separate memorandum covering operations now being conducted by the Intelligence Services without coordination with CIA.

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~~SECRET~~

Excerpt from Diary Notes (A-DD/A) L. K. White - 27 April 1954
~~SECRET~~

25X1A9A

10. [] and I had a rather lengthy discussion concerning the necessity for a Proprietary Projects Board. He does not believe that such a Board is necessary. I told him that I could not wholeheartedly subscribe to this point of view because under present procedures the DD/A had no way of insuring that projects were receiving needed administrative attention until flaps occurred. This lead us into a discussion of the basic principles of the whole administrative setup wherein I told him that, leaving out personalities completely, under the present arrangement we neither had centralized administration nor decentralized administration. Admittedly, it is his job to keep the DD/A advised, but since he neither derives authority from the DD/A nor is responsible to him, the DD/A cannot be held responsible for his actions. Deep down under I believe that [] concurs in this point of view and shares my 25X1A9A belief that actually he should derive his authority from and be responsible to the DD/A.

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n/DD5
n/DDP
s/Pls

Excerpt from Diary Notes (A-DD/A) L. K. White - 9 thru 14 April 1954

~~SECRET~~

25X1A9A

13. [] telephoned to make sure I understood that the new regulations which give the Management Staff responsibility for reviewing all T/O's would include field T/O's which had heretofore been approved by the DD/P. He also wanted me to understand that they would not have too much competence in this field at the moment, and would in many cases merely be a rubber stamp. I told him that I understood the situation but expected that competence would be developed. John pointed out the Personnel Office was given certain latitude in connection with minor classification changes but that no comparable latitude had been given the Management Staff concerning manpower. I told him I was aware of this and would be glad to consider any recommendation he care to make.

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Excerpt from Diary Notes (A-DD/A) L. K. White - 9 thru 14 April 1954

25X1A9A
25X1A6A
3. At the Deputies' Meeting on Monday, 12 April 54, discussed the TSS laboratory project and later met with Mr. Dulles, General Cabell, and [] on this matter. It was finally decided that this project would be approved for approximately \$483,000 for the construction of this laboratory at [] subject, of course, to making the necessary agreements and arrangements with the []. Arrangements have been made and it appears that, with some difficulty, we will be able to obligate these monies prior to 30 June 54.

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25X1A12

~~TOP SECRET~~

Excerpt from Diary Notes (A-DD/A) L. K. White - Deputies' Meeting, 21 April 1954
~~Top Secret~~

Mr. Dulles:

O/DDS
O/DDP
IG

m. Referred to a study prepared by the Inspector General respecting the "Delegation of Authority for the Development, Acquisition, Use and Administration of all Aspects of Official Cover", and asked Mr. Wisner to furnish him comments. Mr. Kirkpatrick said complete copies of this study had been furnished DD/P and DD/A -- the principal offices concerned with this problem -- and that Colonels White and [] had already agreed to his recommendation in principle. Mr. Kirkpatrick pointed out this had been a problem of long-standing, but he believes with certain personnel changes soon to take place it could be ironed out without further difficulty.

25X1A9A

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O/DDP
O/Post Staff

Excerpt from Diary Notes (A-DD/A) L. K. White - Deputies' Meeting, 7 April 1954
~~Top Secret~~

Mr. Helms:

Briefly reported on a JIC Meeting at which "agreed activities" was discussed.

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O/DDI

Excerpt from Diary Notes (A-DD/A) L. K. White - 9 thru 14 April 1954
~~Secret~~

2. Processed three construction projects through the Project Review

25X1A6A

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Excerpt from Diary Notes of ADD/A (L. K. White)

8 March 1954

6. At the Deputies' Meeting I warned Mr. Dulles and Frank Wisner that we might well encounter a question from the House Appropriations Committee as to whether there was duplication between CIA and the International Information Agency (VOA) and stated that we should be prepared to present a good case. (I don't think that we have ever convinced the Bureau of the Budget that there isn't duplication and believe they might well pass on their reservations to Mr. Taber in view of the close relationship which apparently exists between Messrs. Taber and Hughes.)

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~~SECRET~~

Excerpt from Diary Notes of ADD/A (L. K. White) 14 through 22 January 1954

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18. On 21 January talked to Mr. Dulles about a request from the Technical Services Staff for the security clearances of two individuals in whom CIA has no operational interest. The reason for requesting clearances was so that Admiral [redacted] discuss with the individuals classified information concerning the [redacted] a firm in which they were interested in investing money. Mr. Dulles disapproved of CIA making investigations and granting clearances for this purpose and I so advised Colonel Edwards.

25X1A9A

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Excerpt from Diary Notes of ADD/A (L. K. White) 25 and 26 January 1954

25X1C5B

1A9A

~~SECRET~~